



**ASIA PACIFIC
INTERNET
DEVELOPMENT
TRUST**

APIDT BUDGET 2026

FEBRUARY 2026

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NOTE: All dollar values in this report are denoted in USD

APIDT Budget 2026

The APIDT budget consolidates the financial plans for APIDTT PTY LTD ATF for Asia Pacific Internet Development Trust, APIDT Infrastructure PTY LTD and ARENA-PAC Research entity incorporated in Japan. The key components of the budget include funding activities, expenses, and income projections for the year 2026. The budget outlines the strategic investments and financial allocations necessary to achieve APIDT's goals and objectives for the upcoming year.

Funding Activities:

- Investment in infrastructure to support ARENA-PAC projects in the region.
- Funding for grant projects to be implemented by the APNIC Foundation.

Expenses:

- All budgeted expenses related to the operations of APIDT.

Income:

- Generated from investment distributions, interest income, dividends, and increases in the market value of the funds invested.

Funding Activities

APIDT Infrastructure

The APIDT Budget 2026 includes several key funding activities aimed at enhancing internet development infrastructure and supporting various projects in the Asia-Pacific region:

ARENA-PAC Tokyo – Guam

A 15-year IRU agreement was signed in January 2021 to provide connectivity between Tokyo and Guam. The outlay for this link included ongoing Operations and Management (O&M) charges over 15 years, and Colocation licensed space charges. The circuit has been active since April 2022. The IRU upfront investments in IRU agreements are amortised over the life span of the IRU agreement.

ARENA-PAC Guam – Singapore

As part of a consortium, a 15-year IRU agreement was signed to provide connectivity between Guam and Singapore. The outlay for this link included an IRU Fee (one-time) with ongoing O&M charges over 15 years. APIDT contributes 25% towards the cost of this service, which went live in January 2022.

ARENA-PAC Guam – Indonesia

As part of a consortium, a 15-year IRU agreement was signed to provide connectivity between Guam and Malang in Indonesia. Connectivity from Malang to Hera Campus UNTL 20G was finalized in February 2023. The outlay for this link included an IRU Fee (one-time) with ongoing O&M charges over 15 years.

ARENA-PAC Guam – Philippines

A 15-year IRU agreement was signed in January 2023 to provide connectivity between Guam and Quezon City in the Philippines. The outlay for this link included an IRU Fee (one-time) with ongoing O&M charges over 15 years.

ARENA-PAC Singapore – Malaysia

Connectivity between Singapore and Malaysia includes an IRU Fee (one-time) with ongoing annual O&M charges over 15 years.

ARENA-PAC Tokyo – Singapore

Connectivity between Tokyo and Singapore includes a one-time IRU Fee, with a deposit due on signing, the balance due at RFS date, expected in late 2029.

Pacific Connect

APIDT has invested in Google's Pacific Connect Cable System which includes multiple individual cable systems throughout the Pacific. This investment is critical to further advance the reach, reliability and resilience of connectivity for research and education institutions throughout the region. The outlay for Pacific Connect includes an initial (one-time) fee, as well as an ongoing O&M fee to commence when the relevant individual cable system is ready for service.

ARENA-PAC New Site Provision

Provision for new site to enhance ARENA-PAC Connectivity.

ARENA-PAC Research Japan Office

The budget covers operating and equipment expenses for the local service company in Japan to support APIDT Infrastructure and ARENA-PAC activities.

ARENA-PAC Equipment

Equipment procurement to support Pacific Connect initiatives to expand ARENA-PAC connectivity.

APNIC Foundation

APIDT has allocated a budget of \$7.86M for projects that will be executed by the APNIC Foundation in 2026. Interim progress report for each project is scheduled for mid-2026, with the final reports expected by February 2027. The grants request for 2026 encompasses the following ongoing projects:

Project	Budget 2026 USD
APNIC Academy Platform	297,207
Instructor-led Technical Training Delivery	524,598
Cybersecurity: Honeynet and Threat Sharing	84,000
M-Root Deployment	412,000
Internet Research and Measurement	113,900
Information Society Innovation Fund (ISIF)	887,349
Foundation Community Assistance	99,911
SWITCH! / Building Capabilities	686,828
Digital Leap South Asia / Driving Digital Transformation	325,559
Trust Discretionary Fund	250,000
SOI Asia	2,405,500
SOI Pacific	750,000
Overhead	1,025,528
Total	\$7,862,380

Income

The income for APIDT in 2026 is generated primarily from investment portfolio, including investment distributions, interest income, dividends, and increases in the market value of the funds invested. Here are the key components:

Investment Income

The 2026 Budget assumes an annual return of 5% (after Investment Management Fees) from the APIDT Investment portfolio as outlined in the spending policy within the Investment Policy Statement (IPS). This is based on the recommendation of the Investment Advisory Council, and the IPS was approved by the APIDT Board in 2023. The allocation of funds to the new Strategic Asset Allocations as set out in the policy were transitioned from the initial “yield” portfolio to the following portfolios:

- Liquidity Fund (Yield sustainability mandate) - to meet shorter-term funding requirements.
- Endowment Fund (Balanced sustainability mandate) - for a longer-term investment horizon

At the beginning of January 2026, the Investment Fund was valued at \$390,923,166.

Investment Management Fees

Commencing at the end of April 2021, APIDT engaged the services of investment managers to manage its investment portfolio pursuant to the directives outlined in APIDT’s Investment Policy Statement. This strategy will be maintained for the 2026 budget planning process.

Expenses

The APIDT Budget 2026 outlines all budgeted expenses related to the operations of APIDT. Below are the key expense categories:

Funding Expenses

Grants - APNIC Foundation

Funding for ongoing projects executed by APNIC Foundation and expansion SOI Pacific project during 2026.

APIDT Infrastructure

IRU Operating & Management Fees

Fees incurred for the ongoing operations and management pursuant to the long term IRU agreements.

IRU Amortisation of Investments

Upfront investments relating to IRU agreements are treated as investments in APIDT Infrastructure and are amortised over the life of each agreement, generally 15 years.

ARENA-PAC Research Japan Operating Expenses

APIDT continues to fund the service company in Tokyo to undertake ARENA-PAC Research activities during 2026 on a cost recovery basis. Funds are provided up front based on an approved budget, to be reconciled at the end of the calendar year.

ARENA-PAC Equipment Depreciation

The equipment purchased by APIDT Infrastructure in 2022, along with proposed equipment purchases for new IRU between Singapore and Malaysia, Brisbane PoP have a depreciation life of 5 years.

Operating Expenses

This includes expenses such as:

Accounting Fees

APIDT has engaged Ernst & Young Australia to provide a full range of accounting and payroll services. KPMG have been appointed as APIDT auditors.

Insurance Expenses

APIDT undertakes insurances including Management Liability, Public Liability, and Travel Insurances for all entities, i.e. APIDTT, APIDT Infrastructure and ARENA-PAC Research. Equipment insurance is in place to cover the assets installed to support the ARENA-PAC network.

Legal Fees

APIDT engages expert legal advisors as required to support its operations and initiatives. The provision includes an allowance for the engagement of specialist legal advisors as required.

Staffing & Professional Fees

The 2026 budget for staffing includes 0.8 FTE allocation for the CFO role, 1 FTE Senior Legal Counsel, 0.6 FTE for the Financial Controller role, 1 FTE for the role of Internet Development Project Lead and 1 FTE Project/Relationship Manager. The increase in staffing resources reflects the ongoing increase in APIDT's activities and the need for redundancy for key operational activities.

A provision has been made for professional fees in 2026, this is expected to be used to support professional advice to support the ARENA-PAC initiatives, APIDT Operations and the APIDT building project.

Travel Expenses

The budget for 2026 includes a provision for travel expenses during 2026, this includes travel for APIDT Directors, Staff, Consultants, and Investment Advisory Committee Members.

Other Operating Expenses

This budget includes a provision for other minor expenses.

Building Operating Expenses

This budget includes costs related to the property maintenance at 56 Breakfast Creek Road, and includes building land tax, council rates, utilities, and other maintenance expenses.

Pacific Connect Activities Expenses

This budget includes a provision for costs related to the setup, operation, and travel associated with the connectivity of Pacific Connect cable sites.

Appendices

Table 1. Funding Activities 2026

Funding Activities		Budget 2026 USD
APIDT Infrastructure		
ARENA-PAC IRU Agreements	Upfront	58,909,405
	Ongoing	3,076,622
Total		61,986,027
Equipment and ARENA-PAC Operations		
	Upfront	22,700,000
	ARENA-PAC Research Japan Network Equipment	633,333
	ARENA-PAC Research Japan Operating Expenses	455,200
Total		23,788,533
Total ARENA-PAC Funding		
	One-Time charges	82,242,738
	Ongoing fees	3,531,822
Total		85,774,560
APNIC FOUNDATION GRANTS		
	APNIC Academy Platform	297,207
	Instructor-led Technical Training Delivery	524,598
	Cybersecurity: Honeynet and Threat Sharing	84,000
	M-Root Deployment	412,000
	Internet Research and Measurement	113,900
	Information Society Innovation Fund (ISIF)	887,349
	Foundation Community Assistance	99,911
	Building Capabilities	686,828
	Driving Digital Transformation	325,559
	Trust Discretionary Fund	250,000
	SOI Asia	2,405,500
	SOI Pacific	750,000
	Previous Year (Adjustment)	-
Overhead	1,025,528	
Total Foundation Grants		7,862,380
Total Funding Activities		93,636,940

Table 2. Budget Income Statement 2026

Income		Budget 2026 USD
Investment Income	Interest Income	615,777
	Investment Dividend Income	1,742,533
	Gain/ (Loss) from Market Value Adjustments	13,581,327
	Unrealised Foreign Currency Gains/ (Loss)	-
	Realised Foreign Currency Gains	-
	Less: Investment Management Fees	(865,025)
	Less: Interest paid	-
Total Investment Income after fees		15,074,611
Infrastructure Income	Pacific Connect Income	-
	Tokyo <-> Singapore Income	-
Total Infrastructure Income		-
Total Income		15,074,611
Expenses		Budget 2026 USD
Funding Expenses	Grants - APNIC Foundation	7,862,380
	APIDT Infrastructure - IRU Operating & Management Fees	3,076,622
	APIDT Infrastructure - IRU Amortisation of Investments	4,032,959
	ARENA-PAC Research Japan Operating Expenses	455,200
	Equipment Depreciation & Support Expenses	5,018,544
Total Funding Expenses		20,445,705
Operating Expenses	Accounting Fees	145,373
	Building Operating Expenses	477,000
	Insurance Expenses	88,942
	Legal Fees	275,000
	Staffing & Professional Fees	1,048,110
	Travel Expenses	300,000
	Other Operating Expenses	71,000
Pacific Connect Activities	1,150,000	
Total Operating Expenses		3,555,425
Total Funding and Operating Expenses		24,001,130
Surplus/(Deficit)		(8,926,519)