

05/01/2026

2026 Grant Agreement

APIDTT Pty Ltd

ACN 638 389 072

in its capacity as trustee of the Asia Pacific Internet Development Trust

ABN 35 932 505 068

and

APNIC Foundation Limited

ACN 646 643 156

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2026 Grant Agreement

Dated 05/01/2026

Parties

Name	APIDTT Pty Ltd ACN 638 389 072 ABN 35 932 505 068 in its capacity as trustee of the Asia Pacific Internet Development Trust
Address	6 Cordelia Street, South Brisbane, Queensland, 4101
Email	info@apidtt.org
Contact	Richard Brown
Short name	APIDTT

Name	APNIC Foundation Limited ACN 646 643 156
Address	6 Cordelia Street, South Brisbane, Queensland, 4101
Email	ceo@apnic.foundation
Contact	Raj Singh
Short name	Grantee

Background

- A. The Asia Pacific Internet Development Trust (**Trust**) was established to fund Internet development initiatives in the Asia Pacific region, including technical skills development and capacity building, improvements to critical Internet infrastructure, supporting research and development, and improving the community's capability to build an open, global, stable and secure Internet.
- B. The establishment of the Trust is a joint initiative of the WIDE Project, a project in Japan founded by Keio University, Tokyo Institute of Technology and The University of Tokyo, and the Asia Pacific Network Information Centre to raise funds to support the aims and objects of the Trust.
- C. APIDTT and the Grantee are parties to a Grant Agreement titled "Grant Agreement 2025" under which APIDTT agreed to provide grant funds for the purpose of approved projects (**2025 Grant Agreement**).
- D. The Grantee has proposed to commence a new project and continue a number of projects from the 2025 Grant Agreement to APIDTT that are consistent with the aims and objects of the Trust and has applied to APIDTT for grant funds to fund the Projects.
- E. APIDTT has approved the Projects proposed by the Grantee and has agreed to provide Grant Funds to the Grantee to be used solely for the Projects on, and subject to, the terms of this Agreement.

The parties agree

1. Definitions

In this Agreement:

2025 Grant Agreement means the grant agreement entered into between APIDTT and the Grantee in 2025 and titled "Grant Agreement 2025".

Activity Material means any Material, other than Reporting Material, created or developed by the Grantee as a result of the Grant Activity and includes any Existing Material that is incorporated in or supplied with the Activity Material.

Additional Projects has the meaning given in clause 4.1.

AEST means Australian Eastern Standard Time (UTC + 10 hours).

Asset means an item of tangible property purchased or leased either wholly or in part by the Grantee with the use of the Grant Funds, with a value of \$5,000 or more, inclusive of GST but does not include Existing Material, and includes any item of tangible property listed in Item 6 of Schedule 1 that is to be acquired using Grant Funds.

Australian Accounting Standards means the standards of that name maintained by the Australian Accounting Standards Board created by section 226 of the *Australian Securities and Investments Commission Act 2001* (Cth).

Business Day means a day other than a Saturday, Sunday or public holiday in Queensland.

Budget means the budget for expenditure of the Grant Funds for the purposes of conducting the Projects or performing obligations under this Agreement in the form prescribed by APIDTT from time to time.

Commencement Date means the date specified in Item 1 of Schedule 1.

Commit at a particular date means Grant Funds that the Grantee is contractually obliged to pay to a third party in respect of any part of the activities making up the Grant Activity and that can be identified in a written contractual arrangement with that third party.

Conflict of Interest means any conflict of interest, any risk of conflict of interest and any apparent conflict of interest arising through the Grantee or the Personnel engaging in any activity or obtaining any interest that is likely to conflict with or restrict the Grantee in performing the Grant Activity fairly and independently.

Continuing Projects means the projects described in Schedule 3.

Existing Material means Material developed independently of this Agreement.

Expiry Date means the date specified in Item 2 of Schedule 1, or such other date agreed between the parties in writing.

Government Agency means:

- (a) a body corporate or an unincorporated body established or constituted for a public purpose by Commonwealth legislation, or an instrument made under that legislation;
- (b) a body established by the Governor-General or by a Minister of State of the Commonwealth, including departments; or

(c) an incorporated company over which the Commonwealth exercises control.

Grant Activity means the activity set out in Item 6 of Schedule 1.

Grant Funds means the funds to be paid by APIDTT to the Grantee under this agreement as set out in Item 3 of Schedule 1.

Guidelines means the guidelines of an advisory nature for the conduct of the Grant Activity notified to the Grantee in writing, as varied from time to time.

Intellectual Property Rights means all copyright, patents, registered and unregistered trademarks (including service marks), registered designs, and other rights resulting from intellectual activity (other than Moral Rights).

Interest means interest calculated at the 90-day bank-accepted bill rate (available from the Reserve Bank of Australia) less 10 basis points.

Item means an item of a Schedule.

Law means any applicable statute, regulation, by-law, ordinance or subordinate legislation in force from time to time anywhere in Australia, whether made by a State, Territory, the Commonwealth, or a local government and includes the common law as applicable from time to time.

Material includes documents, equipment, software (including source code and object code versions), goods, information and data stored by any means including all copies and extracts of them.

Moral Rights includes the following rights of an author of copyright Grant Material:

- (a) the right of attribution of authorship;
- (b) the right of integrity of authorship; and
- (c) the right not to have authorship falsely attributed.

New Projects means the projects described in Schedule 2, if any, and any Additional Projects agreed in accordance with clause 4.3.

Personal Information means information or an opinion (including information or an opinion forming part of a database), whether true or not, and whether recorded in a material form or not, about a natural person whose identity is apparent, or can reasonably be ascertained, from the information or opinion.

Personnel means:

- (a) officers, employees, agents or subcontractors of the Grantee; and
- (b) officers, employees, agents or subcontractors of the Grantee's subcontractors.

Policies means the policies set by APIDTT at any time for the conduct of the Grant Activity including any policies on complaints, incidents, branding, fundraising, research and publications and notified to the Grantee in writing, as varied from time to time.

Privacy Commissioner means the office established under the *Privacy Act 1988* (Cth) and includes any other person that may, from time to time, perform the functions of that office.

Projects means the Continuing Projects and the New Projects.

Project Period means the period from the Commencement Date to the Expiry Date.

Publicity means any publications, promotions, letterhead or public announcements.

Reporting Material means all Material which the Grantee is required to provide to APIDTT for reporting purposes as specified in this Agreement.

Report means Material provided to APIDTT in accordance with clause 9 (Reports).

Representative means a contact of a party as set out on page 1 of this Agreement under the heading 'Parties' (or as notified by a party to the other party in writing from time to time).

Schedule means a schedule of this Agreement.

Term means the term of this Agreement specified in clause 2.

Unspent at a particular date means Grant Funds that have not been spent or Committed by the Grantee in accordance with this Agreement.

2. Term

This Agreement commences on the Commencement Date and ends on the Expiry Date unless terminated earlier in accordance with this Agreement.

3. Conduct of the Grant Activities

3.1 The Grantee must:

3.1.1 use the Grant Funds only for the performance of this Agreement;

3.1.2 perform the Grant Activity according to the Budget, within the Project Period and according to the terms and conditions set out in this Agreement (including any applicable Policies and taking full account of the Guidelines);

3.1.3 ensure and procure the performance of all aspects of the Grant Funds as set out in Schedule 1;

3.1.4 at all times ensure that all work undertaken under this Agreement supports the expected outcomes and objectives for the Grant Activity set out in Item 6.1 of Schedule 1;

3.1.5 ensure it maintains general competencies required to enable it to perform the Grant Activity to the highest standard, financial and administrative and general management skills, as well as the ability to plan, execute, monitor and control its activities.

3.2 Without limiting the generality of clause 3.1.1, where the Budget identifies Grant Funds as being provided for a particular activity, the Grantee must only use those Grant Funds identified by the Budget for that activity unless otherwise agreed by APIDTT in writing.

3.3 Without limiting anything else in this Agreement, the Grantee must perform the Grant Activity and carry out its duties and obligations under this Agreement:

3.3.1 in a prudent and reasonable manner;

3.3.2 in accordance with suitable and appropriate methods and practices;

3.3.3 with a high degree of skill, care and diligence that may reasonably be expected of a skilled, professional person, suitably qualified and experienced, in the performance of projects similar to the Grant Activity;

- 3.3.4 in a manner that:
 - (a) is consistent with high probity standards; and
 - (b) reasonably protects the interests of the Trust and does not bring APIDTT into disrepute;
- 3.3.5 is in accordance with a high professional standard and established, proper and effective management methods and practices;
- 3.3.6 using sufficient materials and services of an adequate quality; and
- 3.3.7 in good faith.

4. New Project Requests

- 4.1 If the Grantee wishes to request additional Grant Funds from APIDTT for the purpose of pursuing a new project not previously approved under this Agreement (**Additional Project**), the Grantee must:
 - 4.1.1 complete the New Project Request attached as Attachment 1, including:
 - (a) expected outcomes and objectives;
 - (b) activity description; and
 - (c) activity costing (approx.),
 - 4.1.2 provide all information requested by APIDTT to enable APIDTT to assess:
 - (a) whether the Additional Project is consistent with the aims and objects of the Trust; and
 - (b) the merits of the Additional Project.
- 4.2 APIDTT may elect to approve or reject an Additional Project in its complete and unfettered discretion and, if approved, may impose any terms and conditions on such approval as it deems necessary.
- 4.3 If APIDTT elects to approve an Additional Project by countersigning the New Project Request:
 - 4.3.1 the Additional Project will be deemed to be incorporated as an addition to Schedule 2 of this Agreement and treated thereafter as a New Project;
 - 4.3.2 the Grantee must conduct the Additional Project in accordance with the terms of this Agreement, including with respect to all obligations of the Grantee due to be performed after the date of APIDTT's approval of the Additional Project;
 - 4.3.3 the Grantee must comply with any additional terms imposed by APIDTT which will be deemed incorporated into and enforceable under this Agreement;
 - 4.3.4 the total funding requested and specified in the New Project Request will be deemed to be an increase in the total Grant Funds payable under this Agreement; and
 - 4.3.5 APIDTT agrees to pay the additional Grant Funds for the Additional Project in accordance with clause 6 or as otherwise agreed between the parties.

5. Subcontracting

- 5.1 The Grantee agrees that:
- 5.1.1 except as provided in clause 5.1.2, it will not subcontract the performance of any part of the Grant Activity without the prior approval in writing of APIDTT; and
 - 5.1.2 APIDTT's prior approval is not required for:
 - (a) any subcontracting for the performance of any part of the Grant Activity to APNIC Pty Ltd or to any related bodies corporate of APNIC Pty Ltd; or
 - (b) administrative type contracts not directly related to the performance of the Grant Activity (the categories of these administrative contracts include web hosting and cleaning contracts).
- 5.2 APIDTT may impose any terms and conditions it considers appropriate when giving its approval under clause 5.1.1.
- 5.3 In respect of any subcontractor approved by APIDTT under this clause, the Grantee must ensure that:
- 5.3.1 the subcontract facilitates compliance by the Grantee with its obligations under this Agreement;
 - 5.3.2 the subcontract will not conflict with or detract from the rights and entitlements of APIDTT under this Agreement;
 - 5.3.3 the other party to the subcontract has the necessary relevant expertise and the appropriate types and amounts of insurance to perform work in relation to the Grant Activity;
 - 5.3.4 the subcontract contains all the relevant terms of this Agreement including those relating to subcontracting, audit and access, privacy, confidentiality, warranties and indemnities, disclosure and termination and in particular that the Grantee has a right to terminate the subcontract on terms no less favourable than those accorded APIDTT by clause 16, in the event of this Agreement being terminated;
 - 5.3.5 the other party to the subcontract is prohibited from further subcontracting the Grant Activity without the prior written approval of APIDTT; and
 - 5.3.6 if requested, the Grantee will promptly provide a copy of the relevant subcontract to APIDTT.

6. Payment

- 6.1 Subject to clause 6.5 and the provisions of this Agreement, APIDTT agrees to pay the Grant Funds to the Grantee in accordance with the payment schedule set out in Item 4 of Schedule 1.
- 6.2 The funding to be contributed by APIDTT for the performance of this Agreement by the Grantee will not exceed the amount of the Grant Funds.
- 6.3 The Grantee acknowledges and agrees that APIDTT is not obliged to continue funding the Grantee for the Grant Activity after the end of the Term or otherwise to fund the Grantee for the Grant Agreement other than as expressly provided for under this Agreement.

- 6.4 Without limiting its rights, APIDTT may at its discretion defer, reduce or not make a payment of Grant Funds:
- 6.4.1 where it forms the reasonable opinion that the full payment is not properly required because of Grant Activity surpluses or underspends; or
 - 6.4.2 until the Grantee has performed all of its obligations that are required to be performed up to the date that the relevant payment is due under this Agreement.
- 6.5 APIDTT is not obliged to make any payment under this clause 6 until the Grantee submits an invoice that complies with the requirements of clause 6.6.
- 6.6 Each invoice the Grantee submits for payment of the Grant Funds must include the following:
- 6.6.1 the date of this Agreement;
 - 6.6.2 the name and ABN (if applicable) of the Grantee;
 - 6.6.3 the funds to be invoiced including a description of the milestone the invoice relates to; and
 - 6.6.4 bank account details for payment of the invoice by electronic funds transfer.
- 6.7 APIDTT may set-off any amount payable to the Grantee against any amounts payable to APIDTT by the Grantee.
- 6.8 The Grantee has no right of set-off against APIDTT.

7. Taxes, duties and government charges

- 7.1 Subject to this clause, all taxes, duties and government charges (**Taxes**) imposed or levied in Australia or overseas in connection with this Agreement must be paid by the Grantee or as the Grantee might arrange.
- 7.2 Without limiting clause 7.1 the Grantee must pay Goods and Services Tax (**GST**) on the goods, services and other supplies made under this Agreement (supplies) to the extent that they are taxable supplies within the meaning of the *A New Tax System (Goods and Services Tax) Act 1999* (Cth) (**GST Act**).
- 7.3 In relation to any GST payable under clause 7.2, the Grantee must issue APIDTT with a tax invoice in accordance with the GST Act.
- 7.4 The Grantee warrants it is registered in accordance with the GST Act and agrees to remain registered during the Term.

8. Management of Grant Funds and bank account

- 8.1 The Grantee must keep proper accounts and records of its use of the Grant Funds, so that the Grant Funds can be separately identified within the accounts and records of the Grantee.
- 8.2 Unless otherwise directed or permitted by APIDTT, the Grantee must not Commit any part of the Grant Funds for expenditure that is likely to occur after the end of the Term.

9. Reports

- 9.1 The Grantee must keep comprehensive written records of the conduct of the Grant Activity including performance against the Policies and Guidelines, progress against the milestones of the Grant Activity and the acquisition of Assets.
- 9.2 The Grantee must provide the Reports in accordance with the timeframe and specifications detailed in Item 5 of Schedule 1.
- 9.3 The Grantee acknowledges and agrees that if the Grantee fails to provide any Report as required, to the reasonable satisfaction of APIDTT within the timeframe specified in Items 4 and 5 of Schedule 1, APIDTT may withhold or suspend payments of Grant Funds to the Grantee.
- 9.4 The Grantee agrees to provide APIDTT with any necessary information, material or assistance, as requested in writing by APIDTT within 5 Business Days or as specified in the written request.
- 9.5 This clause 9 survives the expiration or early termination of this Agreement.

10. Financial records

- 10.1 The Grantee must keep financial records relating to the Grant Activity so as to enable:
- 10.1.1 all income and expenditure related to the Grant Activity to be identified in the Grantee's accounts;
 - 10.1.2 the preparation of financial statements in accordance with Australian Accounting Standards; and
 - 10.1.3 the audit of these records in accordance with Australian Auditing Standards.
- 10.2 The Grantee must provide to APIDTT by 31 January 2027, a draft statement of receipts and expenditure reflecting the use of the Grant Funds which must include a statement as to whether the financial accounts are reasonably believed to be, in the context of being draft financial accounts, complete and accurate and a draft statement of the balance of the Grant Funds remaining.
- 10.3 The Grantee must provide the Final Report to APIDTT by 28 February 2027, including:
- 10.3.1 a statement of receipts and expenditure that is a true and fair reflection of the use of the Grant Funds which must include a definitive statement as to whether the financial accounts are complete and accurate and a statement of the balance of the Grant Funds remaining; and
 - 10.3.2 a certificate confirming that:
 - (a) all Grant Funds received were expended for the purpose of the Grant Activity and in accordance with this Agreement and that the Grantee has complied with this Agreement;
 - (b) salaries and allowances paid to persons involved in the Grant Activity are in accordance with any applicable award or agreement in force under any Law on industrial or workplace relations; and
 - (c) at the time the Final Report is provided to APIDTT, the Grantee is able to pay all its debts as and when they fall due.
 - 10.3.3 The certificate referred to in clause 10.3.2 must be provided by a person authorised by the Grantee to execute documents and legally bind the Grantee.

10.4 This clause 10 survives the expiration or early termination of this Agreement for a period of 7 years.

11. Liaison

11.1 The Grant recipient must liaise with and report to APIDTT as reasonably required by APIDTT for the purposes of this Agreement.

11.2 Upon receipt of written notice, the Grantee must within the timeframe stipulated in the notice, or within 14 days if no timeframe is stipulated in the notice, provide any information in relation to the Grant Activity requested by APIDTT for the purposes of this Agreement, including monitoring and evaluation.

12. Access to premises and materials

12.1 The Grantee must give APIDTT and persons authorised in writing by APIDTT (referred to in this clause 12 collectively as **those permitted**) access to premises at which records and materials associated with this Agreement are stored or work in relation to the Grant Activity is undertaken.

12.2 The Grantee must give to those permitted access in order to be able to inspect and copy Materials in the Grantee's possession or control, for the purposes associated with this Agreement or any review of performance under this Agreement. The Grantee must also give those permitted access to any Assets, wherever they may be located, and reasonable access to the Personnel for the same purpose.

12.3 The rights referred to in clause 12.1 are, wherever practicable, subject to:

12.3.1 the provision of reasonable prior notice by APIDTT (except where APIDTT believes that there is an actual or apprehended breach of the law);

12.3.2 access being sought during reasonable times (except where those permitted believe that there is an actual or apprehended breach of the Law); and

12.3.3 the Grantee's reasonable security procedures.

12.4 The Grantee agrees to provide all assistance reasonably requested by APIDTT in respect of any inquiry into or concerning the Grant Activity or this Agreement in a timely manner.

12.5 This clause 12 survives the expiration or early termination of this Agreement for a period of 7 years.

13. Publicity

At the request of APIDTT, the Grantee must take steps to acknowledge the financial and other support provided by APIDTT in all Publicity by it or on its behalf in relation to the Grant Activity in a manner reasonably specified by APIDTT from time to time.

14. Prohibited conduct

14.1 Fraud

14.1.1 For the purposes of this clause 14.1, **Fraud** means dishonestly obtaining a benefit, or causing a loss, by deception or other means, and includes attempted, alleged, suspected or detected fraud.

- 14.1.2 The Grantee must take all reasonable steps to prevent and detect Fraud in relation to this Agreement.
- 14.1.3 If the Grantee becomes aware of any Fraud involving any activities funded in whole or in part under this Agreement, the Grantee must notify APIDTT within 5 Business Days.

14.2 Prohibited dealings

- 14.2.1 The Grantee must ensure that individuals, persons, entities or organisations involved in implementing the Grant Activity, including itself or its Personnel:
- (a) are not directly or indirectly engaged in, preparing, planning, assisting in or fostering the doing of a terrorist act;
 - (b) are not, and do not become listed on the “List of Terrorist Organisations’ made under the *Criminal Code Act 1995* (Cth) and related regulations, posted at: <https://www.nationalsecurity.gov.au/what-australia-is-doing/terrorist-organisations/listed-terrorist-organisations>;
 - (c) are not, and do not become listed on the “Sanctions List” made under the *Charter of United Nations Act 1945* (Cth) and the *Autonomous Sanctions Act 2011* (Cth), and related legislation, posted at <http://dfat.gov.au/international-relations/security/sanctions/pages/consolidated-list.aspx>;
 - (d) are not, and do not become listed on, the World Bank’s “Listing of Ineligible Firms and Individuals” posted at <https://www.worldbank.org/en/projects-operations/procurement/debarred-firms>;
 - (e) are not acting on behalf of, or at the direction of, individuals, persons, entities or organisations listed on the Lists referred to in subparagraphs (b) to (d);
 - (f) are not owned or controlled by individuals, persons, entities or organisations mentioned in subparagraphs (b) to (d); and
 - (g) do not to provide direct or indirect support, resources or assets to individuals, persons, entities or organisations associated with terrorism or mentioned in subparagraphs (b) to (d).
- 14.2.2 The Grantee will inform APIDTT immediately if it discovers that it or a contractor, sub-contractor or grant recipient has or may have contravened this clause.

14.3 Anti-corruption

- 14.3.1 The Grantee warrants that the Grantee and its Personnel have not made or caused to be made, or received or sought to receive, any offer, gift or payment, consideration or benefit of any kind, which would or could be construed as an illegal or corrupt practice, either directly or indirectly to any party, as an inducement or reward in relation to the execution of this Agreement.
- 14.3.2 This Grantee must not, and must ensure that its Personnel do not:
- (a) make or cause to be made, or receive or seek to receive, any offer, gift or payment, consideration or benefit of any kind, which would or could be construed as an illegal or corrupt practice, either directly or indirectly to any party, as an inducement or reward in relation to this Agreement; or
 - (b) engage in any practice that could contravene the Australian offence of bribing a foreign public official.

14.4 Survival

This clause 14 survives the expiry or termination of this Agreement.

15. Intellectual Property

- 15.1 The Grantee owns the Intellectual Property Rights in Material created by the Grantee as a result of undertaking the Grant Activity.
- 15.2 The Grantee provides APIDTT a permanent, non-exclusive, irrevocable, royalty-free licence to use, modify, communicate, reproduce, publish, adapt and sub-license the Reporting Material for APIDTT Purposes. This licence does not apply to Activity Material.
- 15.2.1 The Grantee represents and warrants that APIDTT's use of the Reporting Material for APIDTT Purposes will not infringe the Moral Rights of any person that contributed to the Material in the Reporting Material.
- 15.2.2 This Agreement does not affect the ownership of Intellectual Property Rights in Existing Material.
- 15.3 For the purposes of this clause 15, "APIDTT Purposes" does not include commercialisation or the provision of the Activity Material to a third party for its commercial use.
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16. Suspension and termination

- 16.1 If:
- 16.1.1 APIDTT is satisfied on reasonable grounds that the terms and conditions of this Agreement have not been complied with by the Grantee;
- 16.1.2 APIDTT is satisfied on reasonable grounds that the Grantee is unable or unwilling to satisfy the terms of this Agreement;
- 16.1.3 APIDTT, by notice in writing, requests the Grantee to take action to meet a timeframe or perform an activity in accordance with this Agreement and, after 10 Business Days from the date of the notice (or such longer period as is specified in the notice), the Grantee has failed to take such action;
- 16.1.4 APIDTT is satisfied on reasonable grounds that any statement made by the Grantee is incorrect or incomplete in a way which would have affected the original decision to approve the Grant Funds for the Grant Activity;
- 16.1.5 APIDTT is not satisfied on reasonable grounds that the purposes and activities of the Grantee remain compatible with the purpose of the Grant Activity;
- 16.1.6 APIDTT is satisfied on reasonable grounds that a Report given by the Grantee is not complete or accurate;
- 16.1.7 the Grantee:
- (a) becomes bankrupt or insolvent or is wound-up;
 - (b) makes an assignment of its estate for the benefit of creditors or enters into any arrangement or composition with its creditors or has a receiver, manager or administrator appointed on behalf of debenture holders or creditors;

- (c) goes into liquidation or passes a resolution to go into liquidation or becomes subject to any petition or proceedings in a court for its compulsory winding-up or becomes subject to the supervision of a court either voluntarily or otherwise;
- (d) suffers any execution against its assets having adverse effect on its ability to perform the Agreement; or
- (e) suffers anything analogous to, or of a similar effect to anything described above under the Law;

16.1.8 the Grantee, by notice in writing given to APIDTT, withdraws from this Agreement; or

16.1.9 APIDTT in its unfettered discretion considers it appropriate for any other reason,

APIDTT may, by written notice to the Grantee, terminate this Agreement or require the Grantee to suspend dealings with the Grant Funds immediately.

16.2 On termination of this Agreement, or for the duration of any suspension of dealings with the Grant Funds, the Grantee must cease all dealings with the Grant Funds and if notified by APIDTT immediately repay the Grant Funds to APIDTT.

16.3 APIDTT may end the suspension of dealings with the Grant Funds by written notice to the Grantee, subject to such preconditions (including variations to this Agreement) which APIDTT may require.

16.4 APIDTT will not be obliged to pay any part of the Grant Funds to the Grantee after the termination of this Agreement or during any period of suspension of dealings with the Grant Funds.

16.5 Except as provided in this clause, APIDTT will not come under any liability to the Grantee for termination of this Agreement in accordance with clause 16.1.

16.6 If a purported termination for cause by APIDTT under any of clauses 16.1.1 - 16.1.8 is determined by a competent authority not to be properly a termination for cause, then that termination by APIDTT will be deemed to be a termination for convenience under clause 16.1.9 which termination has effect from the date of the notice of termination referred to in clause 16.1.

17. Repayment of Grant Funds

17.1 If:

17.1.1 on the expiry or any early termination of this Agreement, any Grant Funds that:

- (a) remain Unspent by the Grantee or unspent by the Grantee in accordance with this Agreement; or
- (b) cannot, by reconciliation between the accounts and records maintained by the Grantee (as reported to APIDTT by the Grantee in any of the financial statements referred to in clause 10) and the Budget, be shown to the reasonable satisfaction of APIDTT to have been spent or Committed in accordance with this Agreement; or
- (c) at any time APIDTT forms the reasonable opinion that any Grant Funds have been used, spent or Committed by the Grantee other than in accordance with this Agreement,

APIDTT may by written notice to the Grantee require the Grantee to repay that part of the Grant Funds, and the Grantee must repay to APIDTT the amount specified in the notice within 20 Business Days of the date of the notice.

17.2 If the Grantee fails to repay the Grant Funds in accordance with a notice issued under clause 17.1:

- 17.2.1 the Grantee must pay APIDTT Interest on the amount specified in the notice from the date it was due, for the period it remains unpaid; and
- 17.2.2 the amount specified in the notice, and Interest owed under this clause will be recoverable by APIDTT as a debt due to APIDTT by the Grantee.
- 17.3 The Grantee acknowledges that Interest payable under clause 17.2 represents a reasonable pre-estimate of the loss incurred by APIDTT as a result of the loss of investment opportunity for, or the reasonable cost of borrowing other money in place of, the amount which should have been repaid.
- 17.4 This clause 17 survives the expiration or early termination of this Agreement.

18. Dispute resolution

18.1 Disputes

If a dispute arises out of or in relation to this Agreement, or the breach, termination, validity or subject matter of this Agreement, or as to any claim in tort, in equity or under any domestic or international statute or law (**Dispute**), the parties will endeavour in good faith to settle the Dispute in accordance with this clause before having recourse to litigation, except for an urgent interim injunction.

18.2 Notice of Dispute

Where a party considers that a Dispute has arisen it will give a written notice to the other party as soon as reasonably practicable setting out:

- 18.2.1 the nature of the Dispute; and
- 18.2.2 the party's proposed resolution of the Dispute.

18.3 Initial Dispute Resolution Meeting

Within 5 Business Days of a notice being given in accordance with clause 18.2, the Representatives of each party or their successors or nominees will meet and use their best endeavours to negotiate a resolution of the Dispute acceptable to both parties.

18.4 Referral of Dispute

If the Dispute is not resolved in accordance with clause 18.3 within 10 Business Days after the initial dispute resolution meeting, the Dispute will be referred to the chief executive officers of APIDTT and the Grantee who will use their best endeavours to resolve the Dispute as soon as possible. If the dispute is not resolved within 28 days of referral to the chief executive officers, or within such longer time as may be agreed, the parties may exercise any other rights in relation to the dispute.

19. Grantee warranties

19.1 The Grantee represents and warrants to APIDTT that:

- 19.1.1 it will promptly notify and fully disclose to APIDTT in writing any event or occurrence actual or threatened arising during the Term which could have an adverse effect on the Grantee's ability to perform any of its obligations under this Agreement;
- 19.1.2 it has full power and authority to enter into, perform and observe its obligations under this Agreement;

- 19.1.3 the execution, delivery and performance of this Agreement has been duly and validly authorised by the Grantee;
- 19.1.4 it will promptly notify and fully disclose to APIDTT in writing if:
- (a) it becomes insolvent or is wound up;
 - (b) it makes an assignment of its estate for the benefit of creditors or enters into any arrangement or composition with its creditors or has a receiver, manager or administrator appointed on behalf of creditors;
 - (c) it goes into liquidation or passes a resolution to go into liquidation, or becomes subject to any petition or proceedings in a court for its compulsory winding up or becomes subject to the supervision of a court or regulatory authority, either voluntarily or otherwise;
 - (d) it suffers any execution against its assets; or
 - (e) anything analogous to, or of a similar effect to, anything described above under the Law occurs in respect of the Grantee;
- 19.1.5 the unconditional execution and delivery of, and compliance with its obligations under this Agreement do not:
- (a) contravene any Law to which it or any of its property is subject or any order or directive from a Government Agency binding on it or any of its property;
 - (b) contravene its constituent documents;
 - (c) contravene any agreement or instrument to which it is a party;
 - (d) contravene any obligation of it to any other person; or
 - (e) require it to make any payment or delivery in respect of any financial indebtedness before the scheduled date for that payment or delivery;
- 19.1.6 no litigation, arbitration, mediation, conciliation or proceedings including any investigations, are taking place, pending, or are threatened against the Grantee which could have an adverse effect upon either the Grantee's capacity to perform its obligations under this Agreement or the Grantee's reputation;
- 19.1.7 unless otherwise disclosed in this Agreement, it is not entering into this Agreement as trustee of any trust or settlement;
- 19.1.8 it has not made any false declaration in respect of any current or past dealings with APIDTT or any Government Agency, including in any tender or application process or in any agreement;
- 19.1.9 it has had no significant deficiency in the performance of any substantive requirement or obligation under any prior agreement with APIDTT or any Government Agency;
- 19.1.10 it has, and will continue to have and to use, the skills, qualifications and experience, to perform the Grant Activity in an efficient and controlled manner with a high degree of quality and responsiveness and to a standard that complies with this Agreement; and

- 19.1.11 it has and will continue to have the necessary resources, including financial resources, to perform the Grant Activity and will use those resources to perform the Grant Activity.
- 19.2 The Grantee acknowledges that APIDTT in entering into this Agreement is relying on the warranties and representations contained in this Agreement.
- 19.3 Each representation and warranty survives the execution of this Agreement.

20. Indemnity

- 20.1 The Grantee indemnifies APIDTT, its officers, employees and agents from and against any:
- 20.1.1 loss or liability incurred by APIDTT;
- 20.1.2 loss of or damage to property of APIDTT; or
- 20.1.3 loss or expense incurred by APIDTT in dealing with any claim against it including legal costs and expenses on a solicitor/own client basis and the cost of time spent, resources used or disbursements paid by APIDTT,
- arising from:
- 20.1.4 any act or omission by the Grantee, subcontractor or the Personnel in connection with this Agreement, where there was fault (including, any negligent or otherwise tortious act or omission) on the part of the person whose conduct gave rise to that liability, loss, damage or expense; or
- 20.1.5 any breach by the Grantee of its obligations or warranties under this Agreement.
- 20.2 The Grantee's liability to indemnify APIDTT under clause 20.1 will be reduced proportionately to the extent that any negligent or other tortious act or omission of APIDTT contributed to the relevant liability, loss, damage, or expense.
- 20.3 The right of APIDTT to be indemnified under this clause:
- 20.3.1 is in addition to, and not exclusive of, any other right, power or remedy provided by Law; and
- 20.3.2 does not entitle APIDTT to be compensated in excess of the amount of the relevant liability, loss, damage, or expense.
- 20.4 This clause 20 survives the expiration or early termination of this Agreement.

21. Insurance

- 21.1 The Grantee must take out and maintain all appropriate types and amounts of insurance, with one or more reputable insurers acceptable to APIDTT, for so long as any obligations remain in connection with this Agreement.
- 21.2 The insurance policies referred to in clause 21.1 must cover APIDTT and the Grantee against any liability arising out of, or in connection with, the performance of the Grantee's obligations under this Agreement.

- 21.3 The Grantee must deliver to APIDTT any relevant insurance policies and certificates of currency within 24 hours of a written request by APIDTT to do so.
- 21.4 This clause 21 survives the expiration or early termination of this Agreement.

22. Confidentiality

- 22.1 The Grantee agrees not to disclose to any person, other than APIDTT, any Confidential Information relating to this Agreement or the Grant Activities without prior approval in writing from APIDTT.
- 22.2 APIDTT may impose any conditions it considers appropriate when giving its approval under clause 22.1 and the Grantee agrees to comply with those conditions.
- 22.3 APIDTT may at any time by notice in writing to the Grantee, require the Grantee to give, and to arrange for the Personnel to give, written undertakings in a form required by APIDTT relating to the non-disclosure of Confidential Information.
- 22.4 If the Grantee receives a request under clause 22.3, it agrees to promptly arrange for all such undertakings to be given.
- 22.5 The obligations on the Grantee under this clause will not be taken to have been breached where the information referred to:
- 22.5.1 is disclosed to a legal, financial or probity advisor of the Grantee who have a need to know (subject to them being under a duty of confidentiality) or to a court to the extent required as part of legal proceedings; or
 - 22.5.2 is required by Law to be disclosed.
- 22.6 APIDTT gives no undertaking to treat Grantee information, or this Agreement, as confidential. The Grantee acknowledges that APIDTT may disclose information relevant to this Agreement, or this Agreement itself, to any person:
- 22.6.1 to the extent required by Law or by a lawful requirement of any government or governmental body, authority or agency;
 - 22.6.2 if required in connection with legal proceedings;
 - 22.6.3 for public accountability reasons, including disclosure on request to Government Agencies; or
 - 22.6.4 for any other requirement of APIDTT.
- 22.7 The obligations contained in this clause 22 are in addition to those specified in clause 23 and survive the expiration or early termination of this Agreement.

23. Protection of Personal Information

- 23.1 This clause applies only where the Grantee deals with Personal Information when, and for the purpose of, performing the Grant Activity under this Agreement.

- 23.2 In this clause, the terms 'agency', 'approved privacy code' (**APC**), 'contracted services provided', 'Australian Privacy Principle' (**APP**), 'health service' and 'health information' have the same meaning as they have in section 6 of the *Privacy Act 1988* (Cth) (**Privacy Act**) and subcontract and other grammatical forms of that word have the meaning given in section 95B(4) of the Privacy Act.
- 23.3 The Grantee acknowledges that it may be treated as a contracted services provider and agrees in respect of performing this Agreement:
- 23.3.1 to use or disclose Personal Information obtained during the course of performing the Grant Activity under this Agreement, only for the purposes of this Agreement;
 - 23.3.2 not to do any act or engage in any practice that would breach an APP contained in section 14 of the Privacy Act, which if done or engaged in by an agency, would be a breach of that APP;
 - 23.3.3 to carry out and discharge the obligations contained in the APPs as if it were an agency;
 - 23.3.4 to notify individuals whose Personal Information the Grantee holds, that complaints about acts or practices of the Grantee may be investigated by the Privacy Commissioner who has power to award compensation against APIDTT in appropriate circumstances;
 - 23.3.5 not to use or disclose Personal Information or engage in an act or practice that would breach section 16F (direct marketing) of the Privacy Act, any APP or an APC where that section, APP or APC is applicable to the Grantee, unless:
 - (a) in the case of section 16F, the use or disclosure is necessary, directly or indirectly, in the performance of the Grant Activity under this Agreement; or
 - (b) in the case of an APP or an APC, the activity or practice is authorised by this Agreement and engaged in for the purpose of performing the Grant Activity under this Agreement and the activity or practice is inconsistent with the APP or APC;
 - 23.3.6 to comply with any request under section 95C of the Privacy Act relating to disclosure of any provisions of this Agreement (if any) that are inconsistent with an APP or an APC binding on a party to this Agreement;
 - 23.3.7 to notify APIDTT immediately if the Grantee becomes aware of a breach or possible breach of any of the obligations contained in, or referred to in this clause, whether by the Grantee or any subcontractor;
 - 23.3.8 to comply with any directions, guidelines, determinations or recommendations of the Privacy Commissioner to the extent that they are consistent with the requirements of this clause; and
 - 23.3.9 to ensure that any officer, employee or agent of the Grantee who is required to deal with Personal Information for the purposes of this Agreement is made aware of the obligations of the Grantee set out in this clause.
- 23.4 The Grantee agrees to ensure that each subcontract entered into for the purpose of fulfilling its obligations under this Agreement imposes on the subcontractor the same obligations as the Grantee has under this clause, including the requirement in relation to subcontracts.

- 23.5 APIDTT may, at any time by notice in writing to the Grantee, require the Grantee to give, and to arrange for the Personnel to give, undertakings in writing, in a form required by APIDTT, relating to the non-disclosure of Personal Information.
- 23.6 If the Grantee receives a request under clause 23.5, it agrees to promptly arrange for all such undertakings to be given.
- 23.7 The Grantee agrees to indemnify APIDTT in respect of any loss, liability or expense suffered or incurred by APIDTT which arises directly or indirectly from a breach of any of the Grantee's obligations under this clause, or a subcontractor under the subcontract provisions referred to in clause 23.4.
- 23.8 The Grantee's obligations under this clause are in addition to, and do not restrict, any obligations it may have under the Privacy Act or any privacy codes or privacy principles contained in, authorised by or registered under any Law including any such privacy codes or principles that would apply to the Grantee but for the application of this clause.
- 23.9 Notwithstanding any other provision in this clause, where the Grantee provides a health service to an individual it will:
- 23.9.1 comply with the APPs in relation to the use and disclosure of health information about the individual; and
- 23.9.2 transfer health information to another health service provider when directed to do so by APIDTT.
- 23.10 This clause 23 survives expiration or early termination of this Agreement.

24. Conflict of Interest

- 24.1 The Grantee must ensure that it has appropriate and effective policies and procedures in place to prevent a Conflict of Interest and identify a Conflict of Interest before it arises and that all Personnel are fully aware of these.
- 24.2 The Grantee warrants that, to the best of its knowledge after making diligent inquiry, at the date of signing of this Agreement no Conflict of Interest exists or is likely to arise in the performance of its obligations under this Agreement by itself or by any of the Personnel, except in respect of those persons whom the Grantee has notified to APIDTT in writing as having a Conflict of Interest.
- 24.3 If during the Term a Conflict of Interest exists or arises or appears likely to arise, the Grantee must:
- 24.3.1 immediately notify APIDTT in writing, making a full disclosure of all relevant information relating to the Conflict of Interest and setting out the steps the Grantee proposes to take to resolve or otherwise deal with the Conflict of Interest; and
- 24.3.2 take such steps as APIDTT requires to resolve or otherwise deal with the Conflict of Interest to APIDTT's satisfaction.
- 24.4 The Grantee must not (and must use its best endeavours to ensure that the Personnel and any volunteers do not) engage in any activity or obtain any interest during the course of this Agreement that is likely to conflict with or restrict the Grantee in conducting the Grant Activity or fulfilling its obligations to APIDTT fairly and independently.

25. Notices

25.1 Delivery of notice

25.1.1 A notice or other communication given to a party under this Agreement must be in writing and in English, and must be delivered to the party by:

- (a) delivering it personally to the party;
- (b) leaving it at the party's address set out in the notice details;
- (c) posting it by prepaid post to the party at the party's address set out in the notice details;
- (d) email to the party's email address set out in the notice details.

25.1.2 If the person to be served is a company, the notice or other communication may be served at the company's registered office.

25.2 Notice details

25.2.1 The notice details of each party are set out on page 1 of this Agreement under the heading 'Parties' (or as notified by a party to the other parties according to this clause).

25.2.2 Any party may change its notice details by giving notice to the other parties.

25.3 Time of service

25.3.1 A notice or other communication is taken to be delivered:

- (a) if delivered personally or left at the person's address, upon delivery;
- (b) if posted within Australia to an Australian address:
 - (i) using express post, 2 Business Days after posting; and
 - (ii) using any other prepaid post, 6 Business Days after posting;
- (c) if posted to an address in a different country, 10 Business Days after posting; and
- (d) if delivered by email, at the time the email left the sender's email system, unless the sender receives notification that the email was not received by the recipient.

25.3.2 Despite clause 25.3.1, a notice or other communication which is received after 5.00pm or on a non-business day (each in the place of receipt), is taken to be delivered at 9.00am on the next business day in the place of receipt.

26. Governing law

This Agreement is governed by the law applying in Queensland and the parties submit to the non-exclusive jurisdiction of the courts of Queensland.

27. Interpretation

27.1 Words and headings

In this Agreement, unless expressed to the contrary:

- 27.1.1 words denoting the singular include the plural and vice versa;
- 27.1.2 the word 'includes' in any form is not a word of limitation;
- 27.1.3 where a word or phrase is defined, another part of speech or grammatical form of that word or phrase has a corresponding meaning;
- 27.1.4 headings and sub-headings are for ease of reference only and do not affect the interpretation of this Agreement; and
- 27.1.5 no rule of construction applies to the disadvantage of the party preparing this Agreement on the basis that it prepared or put forward this Agreement or any part of it.

27.2 Specific references

In this Agreement, unless expressed to the contrary, a reference to:

- 27.2.1 a gender includes all other genders;
- 27.2.2 any legislation (including subordinate legislation) is to that legislation as amended, re-enacted or replaced and includes any subordinate legislation issued under it;
- 27.2.3 any document (such as a deed, agreement or other document) is to that document (or, if required by the context, to a part of it) as amended, novated, substituted or supplemented at any time;
- 27.2.4 writing includes writing in digital form;
- 27.2.5 'this Agreement' is to this Agreement as amended from time to time;
- 27.2.6 a time or date is a reference to a time or date in AEST;
- 27.2.7 'US\$', '\$', 'USD' or 'dollars' is a reference to United States dollars;
- 27.2.8 a clause, schedule or attachment is a reference to a clause, schedule or attachment in or to this Agreement;
- 27.2.9 any property or assets of a person includes the legal and beneficial interest of that person of those assets or property, whether as owner, lessee or lessor, licensee or licensor, trustee or beneficiary or otherwise;
- 27.2.10 a person includes a firm, partnership, joint venture, association, corporation or other body corporate;
- 27.2.11 a person includes the legal personal representatives, successors and permitted assigns of that person, and in the case of a trustee, includes any substituted or additional trustee; and
- 27.2.12 any body (**Original Body**) which no longer exists or has been reconstituted, renamed, replaced or whose powers or functions have been removed or transferred to another body or agency, is a reference to the body which most closely serves the purposes or objects of the Original Body.

28. General

28.1 Variation

This Agreement may only be varied by a document executed by the parties.

28.2 Counterparts

This Agreement may be executed in counterparts, all of which taken together constitute one document.

28.3 Entire agreement and no reliance

28.3.1 This Agreement:

- (a) constitutes the entire agreement between the parties about the subject matter contained in it; and
- (b) supersedes and cancels any contract, deed, arrangement, related condition, collateral arrangement, condition, warranty, indemnity or representation relating to the subject matter contained in it, that was imposed, given or made by a party (or an agent of a party) prior to entering into this Agreement.

28.3.2 The Grantee acknowledges that in entering into this Agreement the Grantee has not relied on any representations made by APIDTT (or its agents or employees) other than matters expressly set out in this Agreement.

28.4 Liability

If a party consists of 2 or more people or entities, an obligation of that party binds each of them jointly and severally.

28.5 Severability

28.5.1 Any provision of this Agreement that is held to be illegal, invalid, void, voidable or unenforceable must be read down to the extent necessary to ensure that it is not illegal, invalid, void, voidable or unenforceable.

28.5.2 If it is not possible to read down a provision as required by this clause, part or all of the clause of this Agreement that is unlawful or unenforceable will be severed from this Agreement and the remaining provisions continue in force.

28.6 Waiver

The failure of a party at any time to insist on performance of any provision of this Agreement is not a waiver of the party's right at any later time to insist on performance of that or any other provision of this Agreement.

28.7 Further assurance

Each party must promptly execute and deliver all documents and take all other action necessary or desirable to effect, perfect or complete the transactions contemplated by this Agreement.

28.8 Survival and enforcement of indemnities

28.8.1 Each indemnity in this Agreement is a continuing obligation, separate and independent from the other obligations of the parties and survives termination of this Agreement.

28.8.2 It is not necessary for a party to incur expense or make payment before enforcing a right of indemnity conferred by this Agreement.

28.9 No merger

The warranties, undertakings, agreements and continuing obligations in this Agreement do not merge on completion of the transactions contemplated by this Agreement.

28.10 Business Day

If a payment or other act is required by this Agreement to be made or done on a day which is not a Business Day, the payment or act must be made or done on the next following Business Day.

Schedule 1 Grant Details

Item no.	Item	Detail
1.	Commencement Date	1 January 2026
2.	Expiry Date	31 December 2026
3.	Grant Funds	USD \$6,999,878 (plus GST, if any)
4.	Payment Schedule	<p>Tranche 1, being equal to 60% of the Grant Funds (USD \$4,199,927 is payable within 30 days of the signing of this Agreement.</p> <p>Tranche 2, being the lesser of:</p> <p>(a) the forecast full year expenditure of the Grant Activities to 31 December 2026 as at the date of the Interim Report (or such other time agreed between the parties); or</p> <p>(b) the Grant Funds,</p> <p>less Tranche 1, is payable within 30 days of the Interim Report being accepted by APIDTT.</p>
5.	Reporting requirements	
5.1	Interim Report	<p>Reporting period to 30 June 2026</p> <p>Interim reports will be provided on each project that includes a financial report and details of each project's activities according to the information provided in each project proposal</p>
5.2	Final Report	<p>Reporting period to 31 December 2026</p> <p>A comprehensive report that provides a summary of the Grant Activity and its stated objectives and the work undertaken to implement the Grant Activity and to achieve those objectives, plus an assessment of whether the Grant Activity met the stated objectives as well as any lessons learned as to how a similar grant activity could be better undertaken in the future. The Grantee may include in the report photographs or other material that demonstrates the work performed by the Grantee to meet the Grant Activity.</p>
6.	Grant Activity	
6.1	Expected outcomes and objectives	See the objectives against each of the Projects described in Schedule 2 and Schedule 3 respectively.
6.2	Activity description	See the Projects described in Schedule 2 and Schedule 3 respectively.
6.3	Activity costing (approx.)	See the budget against each of the Projects described in Schedule 2 and Schedule 3 respectively.

Signing Page

Executed by the parties

Executed by **APIDTT Pty Ltd** ACN 638 389 072
in its capacity as trustee for the
Asia Pacific Internet Development Trust:

Paul Wilson

Paul Wilson (Jan 5, 2026 11:10:31 EST)

Signature of Director

Paul Wilson
Print full name

05/01/2026

Richard Brown

Signature of Director

Richard Brown
Print full name

05/01/2026

Executed by **APNIC Foundation Limited**
ACN 646 643 156

Sharil Tarmizi

Signature of Director

Sharil Tarmizi
Print full name

Rajnesh Singh

Signature of Director

Rajnesh Singh
Print full name

Schedule 2 New Project Details

Please see attachment

2026 Grant Agreement: APNIC Foundation and APIDTT Pty Ltd [Schedule 2]

Summary budget

Project #	Project	Implementing partner	Project budget (in USD)	A-F overhead (in USD)	Project total (in USD)
2026-01	Driving Digital Transformation	APNIC Foundation	\$325,559	\$48,834	\$374,393
Total			\$325,559	\$48,834	\$374,393

Project summary

Driving Digital Transformation

Overview

As part of a new proposal, titled ‘Driving Digital Transformation’, the APNIC Foundation aims to shape and influence robust Internet and digital techno-policy environments in the Asia Pacific. This will be done by supporting governments and multilateral bodies in developing strong, future-oriented Internet and digital policy frameworks that expand and help unlock the potential of Internet and digital public infrastructure for the Asia Pacific’s populace. Using evidence-based analysis and data-driven insights informed by research, this project will work with multiple stakeholders, including governments, intergovernmental organisations, multistakeholder spaces, the technical community, private sector and civil society, on facilitating and helping establish inclusive, resilient, and future-oriented digital transformation strategies and techno-policy frameworks that enable the advancement of national development goals while keeping the Internet open, secure and stable.

Despite rapid digital development in the Asia Pacific, several economies struggle with fragile connectivity, weak techno-policy environments, and limited institutional capacity. These divides are not only technical but also policy driven. Without robust frameworks, economies face high Internet costs, insecure digital environments, and fragmented regulations that hinder progress. The next phase of transformation in the Asia Pacific requires more than expanded connectivity. It requires a whole-of-society and whole-of-government approach, wherein policy is not only underpinned by sound, technical expertise but also acts as an enabler of Internet and digital development.

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance digital inclusion for 1 million people	2. Driving Digital Innovation	2.2 Stakeholders’ actions are grounded in unbiased frameworks that are vendor-neutral and tech-neutral
Help shape and influence techno-policy transformation in at least 10 economies	3. Supporting Digital Transformation	3.1 Stakeholders intervene based on coordinated and informed technical and policy advice 3.2 Governments nurture supportive techno-policy environments to facilitate digital development and further socio-economic progress 3.3 Establish leadership for collective impact for digital development

Alignment with APIDT theory of change

The project aligns with the APIDT's Object 3.1 – advancing social and public welfare in the Asia Pacific – by strengthening policy and institutional frameworks needed to make the Internet more affordable, accessible, and resilient. By supporting governments to adopt future-ready digital transformation strategies more people across the region, particularly in underserved and remote areas, gain equitable access to the public Internet, enabling them to participate in education, healthcare, commerce, and civic life.

The project aligns with the APIDT's Object 3.2 – relieving poverty and disadvantage in the Asia Pacific – by addressing the systemic barriers that prevent marginalised individuals, families, and communities from accessing affordable and reliable Internet services. By providing technical expertise support to governments and helping guide targeted policy reforms, the project aims to ensure that disadvantaged groups are not left behind. Improved availability and affordability of the Internet provide these groups with pathways to livelihoods, essential services, and social safety nets, directly mitigating poverty and distress while enabling inclusive socio-economic development.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
2.2 Stakeholders' actions are grounded in unbiased frameworks that are vendor-neutral and tech-neutral	2.2.1 # of vendor or tech-neutral frameworks developed or published	At least 3 innovative, practicable, vendor or tech-neutral frameworks developed or published
	2.2.2 # of stakeholders adopting or supporting vendor or tech-neutral frameworks	Governments and policymakers support or adopt at least 3 neutral frameworks that contribute to the open Internet and further digital development
3.1 Stakeholders intervene based on coordinated and informed technical and policy advice	3.1.1 # of policy papers, briefs, or guidance notes published	Annual 'State of the Internet' report on the Asia Pacific At least 2 baseline techno-policy assessments to inform policy action based on technical insights
	3.1.2 # of stakeholders citing Foundation in policies, strategies, frameworks, consultations, or reports	At least 4 stakeholders cite the Foundation's evidence, positions, and recommendations in their frameworks, strategies, and consultation reports
	3.1.3 # of capacity building and advocacy events on digital policy	At least 4 capacity building or advocacy events on digital policy are organised, facilitated, or supported by the Foundation
	3.1.4 % of stakeholders reporting increased policy understanding or capacity	At least 15 individuals from diverse stakeholder groups report increased policy understanding or capacity
3.2 Governments nurture supportive techno-policy environments to facilitate digital development and further socio-economic progress	3.2.1 # of draft or adopted policies, strategies, or regulations that reflect Foundation input	Draft laws, regulations, or digital strategy influenced in at least 4 economies
	3.2.2 # of people impacted by policy or regulatory changes	Digital inclusion enhanced for at least 250,000 people through policy and

		regulatory change that facilitates meaningful connectivity and access
3.3 Establish leadership for collective impact for digital development	3.3.1 # of multistakeholder initiatives or platforms, supported, co-led, or sustained by the Foundation	At least 5 multistakeholder initiatives benefit from the Foundation's support
	3.3.2 # of joint publications, reports, events, and activities with partners	At least 6 joint activities with partners

Deliverables

Deliverable	Description	Timeline
Evidence-based, data-driven insights	Produce baseline techno-policy assessments, policy briefs, digital strategy, and digital transformation frameworks to support plans to bridge digital divides Annual 'State of the Internet' report that covers issues such as connectivity, cybersecurity readiness, and digital development related issues within economies in the Asia Pacific	Q1-Q4
Research fellowship to enable the generation of technical knowledge to support actionable policy insights	Offer research fellowships for evidence-based, region-specific research that connects technical understanding with actionable policy insights	Q2-Q4
Techno-policy advocacy to strengthen policy and regulatory frameworks	Contribute to consultations, and assist in national policy reviews, to identify gaps and opportunities in digital policy frameworks Provide technical assistance in drafting inclusive digital policy, regulatory guidelines, and digital transformation strategy Help align digital policy frameworks with national and regional development goals	Q1-Q4
Capability building for policymakers and government officials	Develop and deliver tailored training and toolkits through workshops, webinars, and other capability building opportunities Support strengthening of regulatory bodies, Internet and digital policy units, e.g. CERTs	Q2-Q4
Multistakeholder engagement	Promote inclusive multistakeholder dialogue platforms that bring marginalised voices into digital policy discussions	Q1-Q4

	<p>Facilitate avenues for stakeholder input, insights, and feedback to co-create policy that drives inclusive and sustainable digital development</p> <p>Foster cross-sectoral collaboration through multilateral and multistakeholder bodies, development agencies, and donor networks</p>	
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Budget

Project budget			
Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$325,559	15%	\$48,834	\$374,393

Category	Description	Total [in USD]
Communications	Communications support for the development of project communication strategy and implementation	\$13,166
	Project events	\$15,000
	Project publication and promotion (online publications, video production, and social media promotions)	\$10,000
Strategy and development	Developing and implementing cohesive strategies, aligning multiple projects with overarching goals by identifying synergies, and optimising resources to ensure successful project outcomes	\$29,640
Evaluation	Monitoring, evaluation and learning mechanisms (community consultation, survey design, focus groups), data analysis and statistics	\$13,153
Project implementation	Programme advisors	\$89,600
	Professional services to support and enhance the project delivery and outcome across various services and platforms	\$55,000
R&D support	Research fellowship	\$50,000
Advocacy and outreach	Support activities that promote the project's objectives, engage stakeholders, and build public awareness, ensuring broader community involvement and influence	\$50,000
Project total		\$325,559

Schedule 3 Continuing Project Details

Please see attachment

2026 Grant Agreement: APNIC Foundation and APIDTT Pty Ltd [Schedule 3]

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Summary budget

Project #	Project	Implementing partner	Project budget (in USD)	A-F overhead (in USD)	Project total (in USD)
2022-05/06	Building Capabilities	APNIC Foundation	\$686,828	\$103,024	\$789,852
2021-01	Information Society Innovation Fund (ISIF)	APNIC Foundation	\$887,349	\$133,100	\$1,020,449
2022-04	Foundation Community Assistance	APNIC Foundation	\$99,911	\$14,987	\$114,898
2021-08	Trust Discretionary Fund	APNIC Foundation	\$250,000	\$37,500	\$287,500
2022-01	Instructor-led Technical Training Delivery	APNIC	\$524,598	\$78,690	\$603,288
2021-03	APNIC Academy Platform	APNIC	\$297,207	\$44,581	\$341,788
2022-03	Cybersecurity: Honeynet and Threat Sharing	APNIC	\$84,000	\$12,600	\$96,600
2022-02	Internet Research and Measurement	APNIC	\$113,900	\$17,085	\$130,985
2021-02	M-Root Deployment	JPRS	\$412,000	\$61,800	\$473,800
2021-05/06/07	SOI Asia	Keio University	\$2,405,500 (Keio: \$2,250,000) (A-F: \$155,500)	\$360,825	\$2,766,325
Total			\$5,761,293	\$864,192	\$6,625,485

APNIC Foundation-led projects

[1] Building Capabilities

Overview

Building Capabilities is an overarching initiative, subsuming two projects previously run by the APNIC Foundation, i.e. Switch! and Digital Leap South Asia. This allows us to build upon lessons learned over the years, focus on what creates better impact, and scale our work across the Asia Pacific region.

The Building Capabilities project will focus on building the soft (i.e. human) capabilities to build, run, and sustain Internet and digital infrastructure across the Asia Pacific. It complements work around building hard capabilities such as infrastructure deployment (e.g. through ISIF and grant programs as well as initiatives by other organisations). The project will train an annual cohort of participants in technical skills and capabilities to build local capacity to contribute to Internet and digital development across the region.

While the Asia Pacific faces persistent challenges around meaningful connectivity and access in many parts of the region, it also struggles with disparities in technical and human capital to operate, leverage, and safeguard Internet and digital infrastructure. The Building Capabilities project addresses this gap to achieve multiple objectives – nurturing the next generation technical community, promoting inclusive and indigenous leadership, strengthening technical communities within the Asia Pacific that develop and run critical digital infrastructure, and driving technical innovation and development premised in and responsive to local community needs – thus furthering human and socio-economic development and building resilient societies in the region.

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance technical capability of more than 100,000 people	1. Building Capabilities	1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice 1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods

Alignment with APIDT theory of change

The project aligns with APIDT's Object 3.2 – relieving poverty and disadvantage in the Asia Pacific – by building technical and digital human capabilities that contribute to Internet and digital development in the Asia Pacific and helps nurture local technical communities to develop and sustain the Internet. The project addresses deficits in digital capabilities in the region and contributes to improving the availability and accessibility of the public Internet.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice	1.2.1 # of people trained	Participant cohort includes at least 300 participants from across the Asia Pacific
	1.2.2 % of participants applying knowledge in workplace or operations	At least 80% of participants apply new technical skills and knowledge at their workplace or place of operations

	1.2.3 # of organisations represented	At least 15 economies and 40 organisations represented in the participant cohort
1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods	1.3.2 % of beneficiaries reporting improved livelihood opportunities	At least 40% of participants report better employability, more opportunities, professional growth, and career progression

Deliverables

Deliverable	Description	Timeline
Develop training tracks, including beginner, intermediate, and advanced tracks	Develop training pathways to enable systemic skill building that corresponds to community needs and contexts, including economies' development needs	Q1
Develop industry-recognised skill badging	Introduce a skill badging system (in collaboration with SOI Asia's Inxignia program) to certify participants' skills, allowing employers to verify competencies and improving participants' visibility in the job market	Q1
Training and certifications	Through training tracks, categorise and equip at least 200 Internet professionals with in-demand technical skills and globally recognised certifications to enable long-term talent development in target economies	Q2-Q4
Establish the APNIC Foundation Alumni Network	Develop a network of alumni members from APNIC Foundation's capability building projects who will offer collaboration, mentorship, and regional knowledge exchange	Q1-Q3
Community-based training to strengthen digital connectivity and cybersecurity awareness	Use regional technical expertise and Foundation's alumni network to deliver training, capability building and awareness sessions open to the wider community on topics such as community networks, Internet infrastructure, cybersecurity, online safety	Q1-Q4

Budget

Project budget			
Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$686,828	15%	\$103,024	\$789,852

Category	Description	Total [in USD]
Communications	Communications support for the development of project communication strategy and implementation	\$20,378
	Project events	\$30,000
	Project publication and promotion (online publications, video production, and social media promotions)	\$13,000
Strategy and development	Developing and implementing cohesive strategies, aligning multiple projects with overarching goals by identifying synergies, and optimising resources to ensure successful project outcomes	\$33,831
Evaluation	Monitoring, evaluation and learning mechanisms (community consultation, survey design, focus groups), data analysis and statistics	\$20,393
Project implementation	Programme manager	\$119,778
	Professional services to support and enhance the project delivery and outcome across various services and platforms	\$150,448
Hardware and software	Project systems and equipment to support database development for data collection and monitoring system	\$14,000
R&D support	Professional development support (mentoring sessions, research support, enrolment fees, certifications, exams and subscriptions, including participants' travel expenses)	\$250,000
Advocacy and outreach	Support activities that promote the project's objectives, engage stakeholders, and build public awareness, ensuring broader community involvement and influence	\$35,000
Project total		\$686,828

[2] Information Society Innovation Fund (ISIF)

Overview

The Information Society Innovation Fund (ISIF Asia) is the flagship grants program of the APNIC Foundation. It funds solutions to further Internet connectivity and meaningful access and helps unlock the innovative use of the Internet and Internet-enabled technologies to improve socio-economic and human development outcomes across the Asia Pacific. Many communities in the region still face barriers such as limited connectivity, unequal access to the Internet and digital technology, and a lack of digital capabilities. ISIF addresses these gaps by supporting diverse organisations, including technical bodies, government units, universities, entrepreneurial initiatives and grassroots entities, that are best placed to deliver replicable and scalable solutions that are premised in, and responsive, to community contexts.

ISIF Asia helps fund projects that build capabilities, drive innovation, and support digital transformation. Each year, it provides grants to a number of initiatives selected through a competitive process, ensuring diverse ideas and contexts are represented. Through this work, ISIF connects partners across the region, supports knowledge sharing, and enables change that improves access to the Internet thereby creating new opportunities for people and communities.

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance technical capability of more than 100,000 people	1. Building Capabilities	1.1 Internet users have reliable, safe, and meaningful access to the Internet 1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods
Enhance digital inclusion for 1 million people	2. Driving Digital Innovation	2.1 New and evolving Internet and digital technologies responsibly further socio-economic outcomes

Alignment with APIDT theory of change

The project aligns with APIDT's Object 3.1 – advancing social and public welfare in the Asia Pacific – by supporting innovation and solutions aimed at advancing universal Internet access focusing on remote, rural, or underserved areas. This includes building infrastructure, expanding coverage, and increasing IPv6 adoption.

The project also aligns with Object 3.2 – relieving poverty and disadvantage in the Asia Pacific – by enabling greater digital inclusion, thereby facilitating enhanced access to information and opportunities, including for learning, work, business, and entrepreneurship. These efforts together contribute to helping bridge digital divides and drive social inclusion. Simultaneously, ISIF Asia supports efforts to strengthen the secure Internet, thereby reducing societal harm.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results
1.1 Internet users have reliable, safe, and meaningful access to the Internet	1.1.1 # of local infrastructure deployed or upgraded (e.g. CNs, IXPs, root servers, caches, DNSSEC, RPKI, or digital technology deployments)	Measured based on ISIF-supported projects from the 2026 round
	1.1.2 % of Internet traffic served locally	Measured based on ISIF-supported projects from the 2026 round
	1.1.3 # of people benefiting from infrastructure improvements, including more Internet resilience	Measured based on ISIF-supported projects from the 2026 round
1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods	1.3.1 # of knowledge resources produced (toolkits, manuals, online content)	Measured based on ISIF-supported projects from the 2026 round
	1.3.2 % of beneficiaries reporting improved livelihood opportunities	Measured based on ISIF-supported projects from the 2026 round
2.1 New and evolving Internet and digital technologies responsibly further socio-economic outcomes	2.1.1 # of Foundation-supported research, tools, platforms, protocols, and pilot solutions developed or trialed	Measured based on ISIF-supported projects from the 2026 round

	2.1.3 # of people benefitting from innovative solutions deployed	Measured based on ISIF-supported projects from the 2026 round
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Deliverables

Deliverable	Description	Timeline
Select 2026 grants	Run grant application, evaluation, selection, and due diligence process to provide grant support to a diverse range of Internet and digital development projects across the Asia Pacific	Q1-Q3
Provide effective grants management	Operational management, administration, tracking and reporting	Q1-Q4
Enable strategic partnerships and peer learning	Identify key partnerships between organisations working on complementary innovative solutions to enable replication and scaling across the Asia Pacific	Q1-Q4
Strengthen grantee engagement with the Internet ecosystem	Enable ISIF grantees to engage with the wider Internet and digital development ecosystem and communities of practice to enable knowledge sharing through site visits, mentorship opportunities, opportunities to appear on panels, and spotlight their innovation	Q1-Q4

Budget

Project budget			
Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$887,349	15%	\$133,102	\$1,020,451

Category	Description	Total [in USD]
Communications	Online or face-to-face events targeted at applicants, alumni, funding recipients, and community collaboration	\$25,000
	Publications and promotion (web and social media content promotions, videos and reports)	\$5,000
	Communications support for the development of project communication strategy and implementation	\$33,963
Strategy and development	Developing and implementing cohesive strategies, aligning multiple projects with overarching goals by identifying synergies, and optimising resources to ensure successful project outcomes	\$39,000

Evaluation	Monitoring, evaluation and learning mechanisms (community consultation, survey design, focus groups), data analysis and statistics	\$33,988
R&D support	Grant funds distributed across strategic focus areas of Building Capabilities, Driving Digital Innovation, Supporting Digital Transformation and aligned with program categories of Inclusion, Infrastructure, Knowledge	\$400,000
	IPv6 deployment grants	\$130,000
Hardware and software	Grant management platform licence and maintenance	\$9,254
	Project equipment	\$3,600
Project implementation	Programme manager	\$113,768
	Professional services to support and enhance the project delivery and outcome across various services and platforms	\$43,776
Advocacy and outreach	Support activities that promote the project's objectives, engage stakeholders, and build public awareness, ensuring broader community involvement and influence	\$50,000
Project total		\$887,349

[3] Foundation Community Assistance

Overview

The Foundation Community Assistance (FCA) enables the Foundation to assist with and facilitate a wide range of strategic and tactical opportunities that further its vision to harness the power of the Internet and digital innovation to fuel socio-economic progress and champion digital equity across the Asia Pacific. Through the FCA, the Foundation supports activities such as regional events and initiatives focused on Internet and digital development and advocacy, diversifying representation, Internet security, Internet governance, and the support of an enabling techno-policy environment for an open Internet premised in a multistakeholder approach.

The FCA has enabled the Foundation to play a vital role in supporting resilient and inclusive communities that strengthen and sustain the Internet in the Asia Pacific.

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Help shape and influence techno-policy transformation in at least 10 economies	3. Supporting Digital Transformation	3.1 Stakeholders intervene based on coordinated technical and policy advice 3.3 Establish leadership for collective impact for digital development

Alignment with APIDT theory of change

The FCA aligns with the APIDT's Object 3.1 – advancing social and public welfare in the Asia Pacific – by supporting and strengthening technical communities, communities of practice, multistakeholder forums,

Internet and digital development initiatives and innovation, thereby contributing to making the Internet more affordable, accessible, and resilient.

It also aligns with the APIDT's Object 3.2 – relieving poverty and disadvantage in the Asia Pacific – by enhancing diversity, representation, and inclusion within the Internet and digital development ecosystem as well as creating new opportunities for the next generation of Internet leaders. This allows increased advocacy and championing of the Internet with multiple and more diverse stakeholders, thus embedding digital development as part of national development goals.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
3.1 Stakeholders intervene based on coordinated technical and policy advice	3.1.3 # of capacity building and advocacy events on digital policy	At least 3 capacity building events supported
	3.1.4 % of stakeholders reporting increased policy understanding or capacity	At least 2 stakeholder groups report increased capacity
3.3 Establish leadership for collective impact for digital development	3.3.1 # of multistakeholder initiatives or platforms supported, co-led or sustained by the Foundation	At least 3 multistakeholder initiatives or platforms supported or co-led
	3.3.2 # of joint publications, reports, events, and activities with partners	At least 2 joint activities with partners
	3.3.3 % of partners recognising Foundation as a leader in digital development	At least 2 statements of acknowledgement of the Foundation's leadership by diverse stakeholder groups

Deliverables

Deliverable	Description	Timeline [Quarter]
Support multistakeholder initiatives, forums, events, and processes	Support, co-lead, or facilitate multistakeholder initiatives, forums, or processes that further diverse and inclusive, cross-community collaboration focused on Internet and digital development and Internet governance	Q1-Q4
Increase diversity, inclusion, and representation within the Internet and digital ecosystem	Support fellows and the next generation of Internet leaders at various initiatives or forums	Q1-Q4
Position the Foundation as a key player in the Internet and digital development ecosystem in the Asia Pacific	Target initiatives and activities that help build the Foundation's visibility and profile in the wider community as a community-oriented development partner	Q1-Q4

Budget

Project budget

Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$99,911	15%	\$14,987	\$114,898

Category	Description	Total [in USD]
R&D support	Funds to support initiatives and activities in the Asia Pacific	\$83,300
Communications	Communications support for the development of project communication strategy and implementation	\$3,396
Evaluation	Monitoring, evaluation and learning mechanisms (community consultation, survey design, focus groups), data analysis and statistics	\$3,399
Project implementation	Professional services to support and enhance the project delivery and outcome across various services and platforms	\$9,816
Project total		\$99,911

[4] Trust Discretionary Fund

Overview

The Trust Discretionary Fund (TDF), managed by the APNIC Foundation on behalf of the APIDT, provides support to initiatives in the Asia Pacific and other relevant efforts to advance the global, open, secure, and stable Internet. The TDF enables an agile and responsive mechanism to assist organisations, institutions, and community efforts aimed at advancing technical knowledge sharing – through events, papers, research, and online services – that would otherwise not have the necessary support for progressing the public Internet.

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance technical capability of more than 100,000 people	1. Building Capabilities	<p>1.1 Internet users have reliable, safe, and meaningful access to the Internet</p> <p>1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice</p> <p>1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods</p>

Alignment with APIDT theory of change

The TDF aligns with the APIDT's Object 3.1 – advancing social and public welfare in the Asia Pacific – by supporting and strengthening technical communities and Internet and digital development initiatives, thereby contributing to making the Internet more affordable, accessible, and resilient.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
1.1 Internet users have reliable, safe, and meaningful access to the Internet	1.1.1 # of local infrastructure deployed or upgraded (e.g. CNs, IXPs, root servers, caches, DNSSEC, RPKI, or digital technology deployments)	100% of initiatives identified by APIDT are supported
	1.1.3 # of people benefiting from infrastructure improvements, including more Internet resilience	100% of initiatives identified by APIDT are supported
1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice	1.2.1 # of people trained	100% of initiatives identified by APIDT are supported
	1.2.2 % of participants applying knowledge in workplace or operations	100% of initiatives identified by APIDT are supported
1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods	1.3.1 # of knowledge resources produced (toolkits, manuals, online content)	100% of initiatives identified by APIDT are supported

Deliverables

Deliverable	Description	Timeline [Quarter]
Support activities identified by the APIDT to advance the global, open, secure, and stable Internet	Assist organisations, institutions, and community efforts aimed at advancing the open, public Internet in the Asia Pacific	Q1-Q4

Budget

Project budget			
Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$250,000	15%	\$37,500	\$287,500

Category	Description	Total [in USD]
R&D support	Agreements to be issued at the Trust's discretion	\$250,000
Project total		\$250,000

APNIC-led projects

[1] Instructor-led Technical Training Delivery

Overview

Instructor-led technical training is vital in helping the Asia Pacific Internet technical community to operate Internet infrastructure and services according to current industry best practice. This project comprises the delivery of technical training (both face-to-face around the region and online) to improve the deployment and management of Internet number resources in the region.

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance technical capability of more than 100,000 people	1. Building Capabilities	<p>1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice</p> <p>1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods</p>

Alignment with APIDT theory of change

The project aligns to APIDT's Objects 3.1 and 3.2 by building the capacity of the Asia Pacific Internet technical community to operate and manage Internet infrastructure and services according to current industry best practice, ultimately leading to increased availability, affordability and accessibility of the Internet in the region.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice	1.2.1 # of people trained	2350 people to be trained by December 2026
	1.2.2 % of participants applying knowledge in workplace or operations	At least 50% people report applying new skills in the workplace or place of operation
1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods	1.3.2 % of beneficiaries reporting improved livelihood opportunities	At least 40% people report better employability or employment opportunities

Deliverables

Deliverable	Description	Timeline [Quarter]
Instructor-led technical training (both face-to-face and online) that focuses on the deployment and management of Internet number resources in the region.	<ul style="list-style-type: none"> 85 training courses to be delivered 2,350 people to be trained 	Q1-Q4

Budget

Project budget			
Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$524,598	15%	\$78,690	\$603,288

Category	Description	Total [in USD]
Project implementation	Trainer cost contribution	\$218,815
	Training co-ordination and curriculum manpower	\$189,007
	Community trainers' professional consultant fees	\$20,100
	Training support venue and catering costs	\$30,150
Advocacy and outreach	Training staff travel contribution	\$20,000
	Community trainers' travel contribution	\$13,400
Communications	Communications support for development of project communication strategy	\$16,557
Evaluation	Monitoring, evaluation and learning mechanisms (community consultation, survey design, focus groups), data analysis and statistics	\$16,569
Project total		\$524,598

[2] APNIC Academy Platform

Overview

Complete the modernisation of the APNIC Academy online learning platform (Academy 3.0) begun in 2025 to ensure platform longevity and cost-effectiveness in delivering online technical training to people around the region.

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance technical capability of more than 100,000 people	1. Building Capabilities	<p>1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice</p> <p>1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods</p>

Alignment with APIDT theory of change

The project aligns to object 3.1 and 3.2 by building the capacity of the Asia Pacific Internet technical community to operate and manage Internet infrastructure and services according to current industry best practice, ultimately leading to increased availability, affordability and accessibility of the Internet in the region.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice	1.2.1 # of people trained	3,000 self-paced course completions by 1,500 users by December 2026
1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods	1.3.2 % of beneficiaries reporting improved livelihood opportunities	At least 40% people report better employability or employment opportunities

Deliverables

Deliverable	Description	Timeline
Develop and maintain the APNIC Academy platform to serve the training needs of the technical community	Maintain Academy Platform availability of at least 99.95% Complete the Academy modernisation development project	Q4
Deliver high quality and advanced training content to Asia Pacific technical learners.	3,000 self-paced course completions by 1,500 users Achieve average satisfaction survey rating of 90% for Academy training content	Q4

Budget

Project budget			
Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$297,207	15%	\$44,581	\$341,788

Category	Description	Total [in USD]
Hardware and software	Platform cloud licenses/services	\$7,370
	Platform software expenses	\$10,050
	Virtual lab expenses	\$33,500
Project implementation	Platform developer human power	\$228,812
Communications	Communications support for development of project communication strategy	\$8,734

Evaluation	Monitoring, evaluation and learning mechanisms (community consultation, survey design, focus groups), data analysis and statistics	\$8,741
Project total		\$297,207

[3] Cybersecurity: Honeynet and Threat Sharing

Overview

Cybersecurity intelligence is critical to helping organisations identify and protect their online infrastructure from malware and cybersecurity threats.

APNIC's Honeynet project aims to enhance cybersecurity knowledge and capability in the Asia Pacific. It does so through sensor deployments (building and deploying honeypot sensors and maintaining a scalable infrastructure of honeypot sensor networks), processing and analysis (collecting and processing data collected (including logs and malware samples), and sharing and collaboration (sharing feeds and threat indicators with partners and collaborating with external partners to deploy sensors, perform analysis and remediation).

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance technical capability of more than 100,000 people	1. Building Capabilities	1.1 Internet users have reliable, safe, and meaningful access to the Internet 1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice

Alignment with APIDT theory of change

The project aligns to object 3.1 by enhancing cybersecurity knowledge and capability in the Asia Pacific, ultimately leading to increased availability, affordability and accessibility of the Internet in the region.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
1.1 Internet users have reliable, safe, and meaningful access to the Internet	1.1.3 # of people benefiting from infrastructure improvements, including more Internet resilience	2 million unique IP addresses observed and processed
1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice	1.2.2 % of participants applying knowledge in workplace or operations	4 threat sharing sessions conducted, including 2 sessions focusing on vulnerable sections securing themselves based on data available from the project

Deliverables

Deliverable	Description	Timeline
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Maintain and enhance the APNIC Community Honeynet, including diversifying sensors	<ul style="list-style-type: none"> Maintain the current Honeynet infrastructure (including sensors) to continually provide feeds to DASH and the security community Continue to enhance the backend infrastructure and sensors to attract malicious traffic and perform analysis 	Q1-Q4
Engage with community on Honeynet data	<ul style="list-style-type: none"> Organise quarterly Honeynet and threat sharing community sessions either online or at community events Conduct three presentations or workshops related to the project (including observations and findings) 	Q1-Q4

Budget

Project budget			
Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$84,000	15%	\$12,600	\$96,600

Category	Description	Total [in USD]
Hardware and software	Hosting expenses for honeypot sensors, maintaining backend infrastructure and the threat sharing platform, including backups	\$84,000
Project total		\$84,000

[4] Internet Research and Measurement

Overview

APNIC Labs operates the largest Internet-scale measurement platform on the Internet. It gathers data from users located across the global Internet on an ongoing basis. The objective is to gain greater understanding of technical issues, trends, and how the Internet works to help network operators and policy makers make better informed decisions.

The project measures several aspects of Internet infrastructure, including the level of adoption of IPv6 at the end user level, the relative performance of IPv6 in terms of reliability and latency, the adoption of DNSSEC validating in the DNS by recursive resolvers, the market share of open recursive resolvers, and the use of RPKI and route origination validation in the inter-domain system. The insights gained are shared online and at events around the region.

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance technical capability of more than 100,000 people	1. Building Capabilities	1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice

Alignment with APIDT theory of change

The project aligns to object 3.1 by sharing research data on technical trends and issues to help network operators and policy makers make better informed decisions on Internet operations, policy and investments, ultimately leading to increased availability, affordability and accessibility of the Internet in the Asia Pacific region.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice	1.2.2 % of participants applying knowledge in workplace or operations	At least 20 presentations and publications are shared with the community based on the research and measurement dataset

Deliverables

Deliverable	Description	Timeline
<p>Accurate measurements of IPv6 uptake, IPv6 performance, IPv6 fragmentation, DNSSEC validation, DNS resolver use, use and stability of RPKI route origin validation (ROV).</p> <ul style="list-style-type: none"> Measurements conducted to cover all national communities with a national population in excess of 10,000 All measurement data processed and openly published on a daily basis within 24 hours of the data collection 	A minimum of 20 million individual measurements conducted and published each day	Q1-Q4
Research shared in policy-making forums and in published articles/podcasts.	<ul style="list-style-type: none"> 15 presentations to be made 12 podcasts to be published 20 articles to be published 	Q4

Budget

Project budget			
Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$113,900	15%	\$17,085	\$130,985

Category	Description	Total [in USD]
R&D support	Research funding for cloud computing expenses	\$113,900
Project total		\$113,900

JPRS-led projects

[1] M-Root Deployment

Overview

M-Root Deployment Project aims to expand and operate stably the anycast nodes of M-Root (the only root server operated in the Asia Pacific region) throughout the Asia Pacific and beyond. This contributes to making the Internet's global core infrastructure more resilient and improves accessibility to root server services for the Asia Pacific. Through continuous process improvement, including automation, this project will pursue the streamlining, deployment and operation of M-Root nodes as a joint initiative of WIDE Project and Japan Registry Services Co. Ltd (JPRS).

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance technical capability of more than 100,000 people	1. Building Capabilities	1.1 Internet users have reliable, safe and meaningful access to the Internet.

Alignment with APIDT theory of change

The M-Root Deployment project aligns with Object 3.1 of the APIDT by improving the resiliency of the DNS infrastructure in the region as a part of the core Internet, leading to a more stable Internet with improved availability and accessibility in the Asia Pacific.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
1.1 Internet users have reliable, safe and meaningful access to the Internet.	1.1.2 % of Internet traffic served locally	50% of DNS queries to M-Root stay in the same economy which requested and deployed an anycast node

Deliverables

Deliverable	Description	Timeline
Accomplishment for the whole deployment process to help the Internet community in the region improve resilience, availability and accessibility	6 new anycast nodes begin operation	Q4
Outreach to the community for understanding the benefit of the M-Root deployment for resilience, availability, and accessibility in the region	4 new host organisations engage in discussion for the deployment of a node in the economy	Q4

Budget

Project budget

Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$412,000	15%	\$61,800	\$473,800

Category	Description	Total [in USD]
Hardware and software	Hardware and software for M-Root instance	\$112,000
	Automation, monitoring and operation-related cost	\$39,000
	Cables and accessories cost for M-Root deployment	\$670
	Connectivity and DC-related cost for M-Root deployment	\$35,400
Project implementation	Human resourcing cost for M-Root Deployment Manager (JPRS)	\$147,400
	Overhead cost for administration and finance work for the project	\$49,000
	Miscellaneous expenses	\$530
Travel expenses	Travel for meetings with the root server operators and for root server-related topics as well as outreach to the local hosts and the regional communities	\$28,000
Project total		\$412,000

SOI Asia

Overview

SOI Asia was established in 1996, with its initial activities led by the AI³ project, to connect universities in Asia to the Internet and facilitate collaborative research on network technologies. Over time, under the leadership of Keio University, it expanded its initiatives to promote educational and research activities within 29 partner institutions across 13 economies. Currently, SOI Asia's core activities comprise five key initiatives.

- APIE (Asia Pacific Internet Engineering) bridges the gap between academic training and industry needs by equipping students with practical skills in Internet technologies through online courses, camps, and internships.
- CBR (Community-Based Research) promotes collaborative research among SOI Asia partner institutions through cross-border, research-driven projects.
- EBA (Evidence-Based Approach) connects research and practice through immersive fieldwork and data science methodologies.
- DHASH (Digital Humanities Asia/And Science Hub) fosters interdisciplinary collaboration in digital humanities and social sciences.
- Inignia is a digital credentialing platform that recognises students' learning achievements and supports their career pathways through verifiable badges and online portfolios.

In 2026, SOI Asia will focus on strengthening human resource development through collaborative course delivery and joint research initiatives that address regional challenges related to access, capacity, and resilience. It will also deepen engagement with both longstanding and recently joined partner institutions to foster a more inclusive and connected Asia Pacific. These efforts are designed to support sustainable development while enhancing the region's ability to respond to local, cross-border, and regional needs.

Alignment with APNIC Foundation Strategic Plan

Strategic Objective	Strategic Pillar	Outcome
Enhance technical capability of more than 100,000 people	1. Building Capabilities	1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice 1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods.
Enhance digital inclusion for 1 million people	2. Driving Digital Innovation	2.1 New and evolving Internet and digital technologies responsibly further socio-economic outcomes
Help shape and influence techno-policy transformation in at least 10 economies	3. Supporting Digital Transformation	3.3 Establish leadership for collective impact in digital development

Alignment with APIDT theory of change

SOI Asia activities contribute to APIDT's Object 3.3 by advancing the collaborative development and expansion of communities that support research and education networks in the Asia Pacific region. Through strategic partnerships, SOI Asia co-designs courses and research initiatives, fosters shared learning and research environments, and invests in long-term engagement to strengthen the region's research and education infrastructure.

Outcomes, indicators, and key results

Outcome	Outcome indicator	Key results by December 2026
1.2 A robust Internet ecosystem is nurtured through collaboration and knowledge sharing by inclusive communities of practice	1.2.1 # of people trained	<p>Number of joint fieldwork programs, online and onsite courses, and/or workshops delivered</p> <ul style="list-style-type: none"> • 3 EBA fieldwork programs • 2 APIE Core Course run • 5 APIE Camps • 3 Open Science collaborative program • 1 CBR Seed run <p>Number of participants (students, interns, educators) in SOI Asia activities</p> <ul style="list-style-type: none"> • 1200+ students and educators engaged in the activities above annually
	1.2.3 # of organisations represented	<p>Diversity metrics (geography and institutional) of course participants and contributors</p> <ul style="list-style-type: none"> • Representation from at least 10 economies • Representation from at least 15 SOI Asia partner institutions
1.3 Communities gain better access to knowledge and have more opportunities for better livelihoods	1.3.2 % of beneficiaries reporting improved livelihood opportunities	<p>Number of digital credentials (badges, certificates) issued</p> <ul style="list-style-type: none"> • 850+ badges issued across SOI Asia by 2026
2.1 New and evolving Internet and digital technologies responsibly further socio-economic outcomes	2.1.1 # of Foundation-supported research, tools, platforms, protocols, and pilot solutions developed or trialled	<p>Number of research activities or course syllabi applying emerging technologies (e.g., IoT, BGP, security)</p> <ul style="list-style-type: none"> • 10+ (mainly CBR and CBR collaborations with APIE, EBA and DHASH)
3.3 Establish leadership for collective impact in digital development	3.3.1 # of multistakeholder initiatives or platforms supported, co-led or sustained by the Foundation	<p>Number of high-level meetings (conferences, symposiums, forums, panel sessions, etc.) SOI Asia contributes to</p> <ul style="list-style-type: none"> • 5+ sessions or presentations in international conferences by 2026
	3.3.2 # of joint publications, reports, events, and activities with partners	Inclusion of SOI Asia in strategic regional collaborations (e.g., APAN,

		<p>ARENA-PAC, APRICOT, MicroCASA, etc)</p> <ul style="list-style-type: none"> 3+ strategic partnerships with external institutions for contributing to collective impact in Asia Pacific
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Deliverables

Deliverable	Description	Timeline
APIE Core Course run and APIE Camps	Deliver 2 core course runs, 5 camps and design the pilot version of 2 new advanced camps (e.g., BGP/Wi-Fi, security)	Q1-Q4
EBA fieldwork programs	Conduct 3 fieldwork programs under the EBA initiative (1 hosted at Keio, 2 by other partners)	Q2-Q4
CBR coordination, including CBR Seed run	Coordinate and implement a total of 11 CBR projects, including ongoing initiatives such as CBR Seed, and new collaborations with APIE, DHASH, and EBA	Q1-Q4
DHASH collaborative initiatives	Support ongoing digital preservation initiatives and contribute to the publication of a minimum of two collaborative research outputs	Q2-Q4
Inxignia development	Develop and pilot Inxignia version 2, improving learner dashboard and badge-sharing features. Test implementation with at least 3 learning programs and 50 users	Q1-Q4
Community Statement – SOI Asia 30th Anniversary	Host a high-level partner meeting in Indonesia. Produce a Community Statement reflecting collective vision and regional priorities for the next decade	Q3
New Partnerships	Establish/expand collaborations with at least 3 strategic partners (e.g., VNNIC, UNTL, Chulalongkorn University, etc) via co-organised APIE camps, CBR expansion, or new research initiatives	Q2-Q4

Budget

Project budget			
Project budget [in USD]	Overhead [in percentage]	Overhead [in USD]	Project total [in USD]
\$2,405,500	15%	\$360,825	\$2,766,325

Category	Description	Total [in USD]
R&D support	Fund managed by Keio University	\$2,250,000
Project implementation	Project coordinator to support and enhance the project delivery and outcome	\$155,500
Project total		\$2,405,500

Attachment 1 New Project Request

The Directors
APIDTT Pty Ltd
6 Cordelia Street
South Brisbane QLD 4101

[#insert date]

Dear Directors

RE: New Project Request

We write to you regarding the grant agreement entered into between APIDTT Pty Ltd ACN 638 389 072 as trustee for the Asia Pacific Internet Development Trust (**APIDTT**) and APNIC Foundation Limited ACN 646 643 156 (**Grantee**) on [#insert date of Grant Agreement] (the **Grant Agreement**).

In this letter (**New Project Request**), expressions defined in the Grant Agreement and used in this letter have the meaning set out in the Grant Agreement. The rules of interpretation and governing law set out in the Grant Agreement apply to this New Project Request.

The Grantee wishes to pursue the new project set out in the Schedule to this New Project Request (**Additional Project**) and requests that the Additional Project be funded by APIDTT.

The Grantee requests to include the Additional Project as an additional Project under the Grant Agreement pursuant to clause 4 of the Grant Agreement.

If APIDTT wishes to approve the Additional Project, please return a signed copy of this letter to the Grantee.

The parties acknowledge and agree that with effect from the date this New Project Request is executed by APIDTT, the Grant Agreement shall be varied as set out in this New Project Request and otherwise in accordance with clauses 4 and 28.1 of the Grant Agreement.

Executed as a deed by APNIC Foundation Limited ACN 646 643 156, by:

Director

Director

Executed as a deed by APIDTT Pty Ltd ACN 638 389 072 as trustee for the Asia Pacific Internet Development Trust, on _____ by:

Director

Director

Signature:

Email: